



Town of Wadena

# Annual Report

## 2017

 [townofwadena.com](http://townofwadena.com)  
 [town.of.wadena@sasktel.net](mailto:town.of.wadena@sasktel.net)  
 306-338-2145  
 [@townofwadenaoofficial](https://www.facebook.com/townofwadenaoofficial)

  
*Wadena*  
*Where Big Dreams Grow*



**For the fiscal year ended December 31, 2017**

This report has been based on the unaudited financial statements for 2017.

# Contents

***3 Messages from the Mayor & CAO***

***4 Your Leadership***

***5 Organizational Chart***

***6 Maintaining Fiscal Sustainability***

***7 Creating Opportunities***

***8 Making Life Better***

***9 Financial Management***

***10 Core Expenses & Revenues 2017***

***11 Recreational Facilities Reports 2017***

***13 Utilities Reports 2017***

***14 Capital Expenses 2017***

***15 Historical Capital Expenses***

# Message from the Mayor



**Greg Linnen**  
**Mayor**

It has never been more evident that Wadena's strengths lie in its volunteers, community support, and progressive ideas and action. Some examples include the Canada 150 celebration, Fair Days & Demolition Derby, Wadena Museum Vintage Days, Wadena Arts Council, Health Action Auction, Wadena Food Bank, Wadena Cares and many Minor Sports initiatives. The local Van Corp, Kin Club, Lions Club and several other volunteer organizations continue to be strong community supporters. The past year welcomed the grand opening of the replacement group home for MDSI.

Provincial budget cutbacks were felt in municipalities throughout Saskatchewan, and Wadena was no different. We continue to work to face these economic challenges, and to work towards viable and affordable solutions for the people of our community.

Through the efforts of the town staff and town council, we continue to move forward with future projects including the hockey rink dressing room expansion and the new swimming pool waterslide. We can be proud of our current health clinic and hospital facilities with a full complement of physicians, nurse practitioner, and support staff as a strong collaboration with fundraising groups and surrounding R.M.'s in support of these facilities. Our downtown core continues to thrive and by "supporting local" the economic benefits can be seen throughout the community. We also look forward to the opening of the new Viterra inland terminal in 2018.

Furthermore, I would like to take this time to commend the Town of Wadena staff and council for all the hard work done within the past year. This past year, we welcomed our newest additions to staff, Ferne Hebig (Town Administrator) and Chad Glasser (Rec. Director), and look forward to continued collaboration with staff, council, and community members in developing initiatives that benefit Wadena and our surrounding area and make Wadena a great place "where big dreams grow".

# Message from the CAO

I am proud to celebrate with you our achievements, accomplishments, and continued progress in pursuit of making Wadena a place 'where big dreams grow' as outlined in this 2017 Annual Report.

It is our mission to strive on a day-to-day basis to make Wadena a 'great place to be', and ensure that 'the future is ours'. This mission cannot be met without a lot of hard work and dedication put into planning for that future. We've begun a journey to develop strategic, long-term plans, that build off of our Official Community Plan (OCP). Along with the OCP and the goals set by Council, we are also developing new succession plans, communications plans, and an asset management plan which includes significant research on levels of service and community expectations. These build on the OCP and ensure that we have a solid foundation from which to plan for the challenges we may face in the future.



**Ferne Hebig, R.M.A.**  
**Chief Administrative Officer**

It is my greatest belief that we have an incredible team of staff and Council all working together and moving forward with a single purpose. I am thankful every day for their incredible support, and for the warm welcome I have received here in Wadena. We all work together to reach that dream, that vision set in our Community Economic Development Plan to make Wadena a 'progressive, full service community enhancing the lives of everyone'. It is said that "*no dreamer is ever too small; no dream is ever too big*", and together we can help them grow so big that the dreams become facts. A dream dreamt together, is more likely to become a reality.

# Your Leadership



Town Council sets town policies and bylaws and the Chief Administrative Officer (CAO) is responsible for town operations, and implementing and enforcing the policies and bylaws set by Council. *The Municipalities Act* gives Council as a whole the authority to set budgets, levy taxes, and establish policies to guide the growth, development and operations of the Town for the benefit and protection of its citizens. ***All members of Council are members of the Council Committees for Personnel & Administration and Finance.***



**Greg Linnen**  
**Mayor**

Appointments

- **All Committees of Council**
- EMO Executive Committee
- Wadena Health Action Group
- Wadena & Area Health Foundation
- Saskatchewan Health Authority
- Quill Lakes Watershed Authority



**Sara Sobchyshyn**  
**Councillor**

Appointments

- **Hall Committee**
- **Planning & Development Committee**
- **Parks & Recreation Committee**
- **Nuisance Committee**
- **Official Community Plan Steering Committee**
- Wadena Economic Development Committee
- Wadena & District Fire Association
- Town & Country Fair
- Quill Lakes Flood Impact Group



**Greg "Chike" Chaykowski**  
**Councillor**

Appointments

- **Public Works & Utilities Committee**
- **Hall Committee**
- Wadena Museum
- CRLWA (Landfill)
- NE Area Transportation Planning Committee



**Kelly Tokarchuk**  
**Councillor**

Appointments

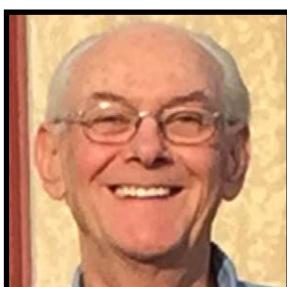
- **Hall Committee**
- **Planning & Development Committee**
- Wadena & District Fire Association
- EMO Executive Committee



**Shelley Fitch**  
**Councillor**

Appointments

- **Nuisance Committee**
- Wadena Museum
- Wadena Cares Crisis Fund
- Library Board
- Wadena Van Corporation
- Wadena Co-op



**Conrad Eliason**  
**Councillor**

Appointments

- **Public Works & Utilities Committee**
- Cemetery Committee
- Weneeda Park Lodge



**Jody Christianson**  
**Councillor**

Appointments

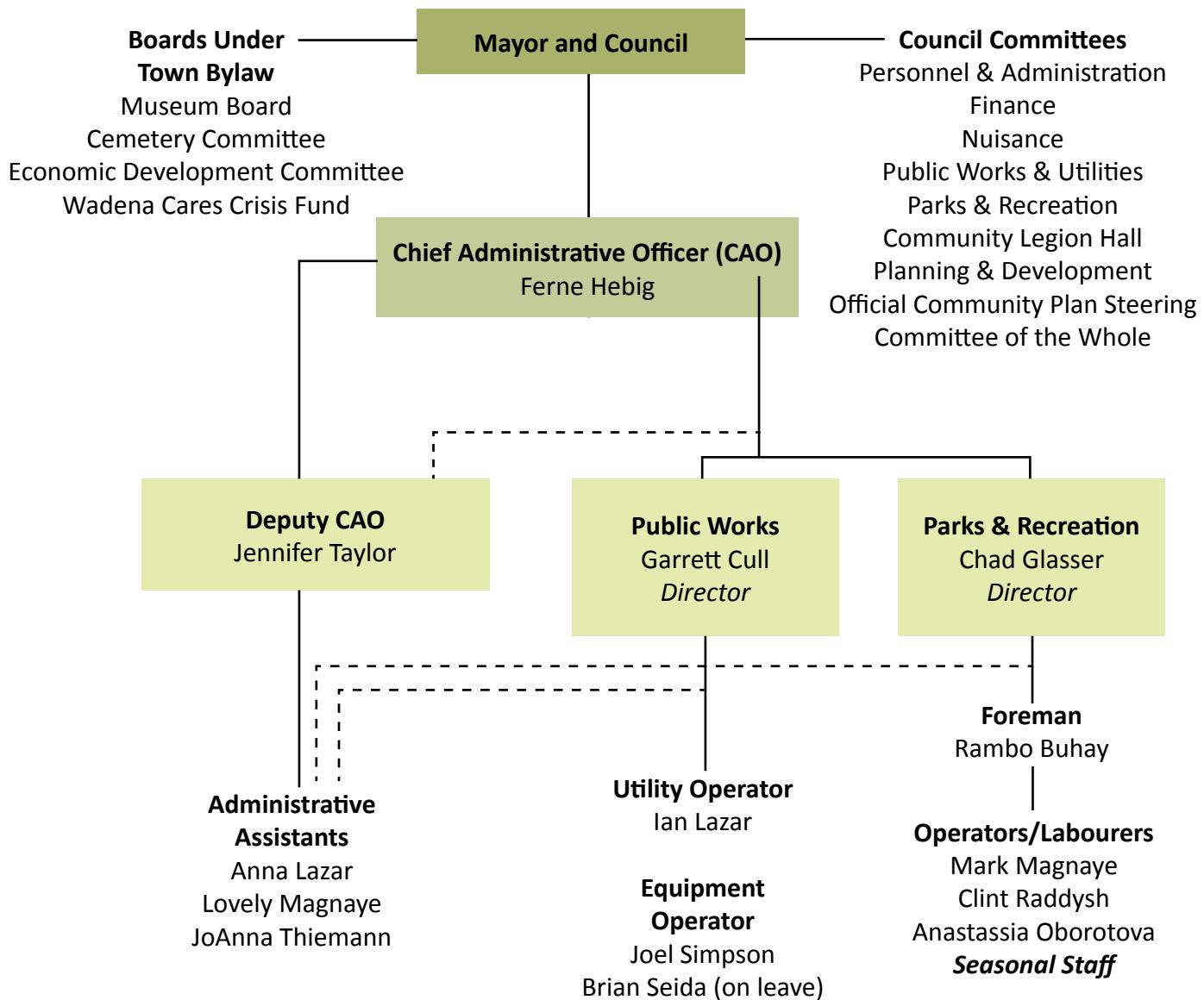
- **Parks & Recreation Committee**
- CRLWA (Landfill)



**Management**

Back (left to right): Garrett Cull, Chad Glasser, Front (left to right): Ferne Hebig, Jennifer Taylor

# Organizational Chart



## Management

The **CAO** provides leadership and demonstrates a commitment to excellence in the administration and management of the Town. They ensure that town services and programs are aligned with Council-approved policies and strategic directions. They manage all staff and the day-to-day operations of the Town and ensure all policies and bylaws are enforced fairly and consistently.

The **Deputy CAO** provides administrative support and carries out the direction of the CAO. They fill in for the CAO during any absences. Their duties include responsibilities for planning & development, community services, public relations, policy and bylaw improvements, and more.

The **Director of Public Works** provides valued leadership and experience in operational services for infrastructure, utilities, transportation. They coordinate and assist in the delivery of capital projects and provide technical insight to other Town staff.

The **Director of Parks & Recreation** manages the day to day operations of Wadena's parks and recreational services, including urban forestry, programming and activities, and facilities operations. They coordinate delivery of capital projects and apply for grants.

# Maintaining Fiscal Sustainability

---

Strong stewardship of Town resources will continue to result in high quality programs and services and strong investment in infrastructure, facilities and our future.

---

The Town is making a new commitment to fiscal sustainability. To help reduce the need for tax increases, we are continuing to reduce arrears and increase alternative revenues. Such efforts include changes to the user rates and fees structures for programs, activities, and facilities, and following through with tax enforcement.

The level of service expected by the community is one of the largest drivers of budgeting and setting of tax rates. The higher the expectations in levels of service, the greater the budget needs to be to fulfill those expectations.

The operating budget, largely influenced by these expectations, provides a wide range of programs and services including the maintenance of roads and community facilities, parks and trails, recreation and culture, police and fire services, library services, waste collection and disposal and a variety of other programs and services.

Fiscal sustainability also requires that adequate funding is being put into regular and proper maintenance of Town assets as well as into funded reserves for future capital requirements such as building roof repairs or replacement, equipment replacement, water plant replacement, etc.

Council approved a number of capital projects in 2017 including a new SCADA system. The new SCADA system provides our Public Works Department with remote control of water treatment system equipment via internet and cellular devices, allowing them to respond to alarms quickly, as well as monitor and troubleshoot the system remotely. This project was funded entirely by the Gas Tax program.

In 2018, Council approved two new major capital projects: a Rec Centre dressing rooms addition (new asset), and a waterslide (replacement/upgrade). These were in response to levels of expectations from the community.

It is Council's firm belief, and a good practice in asset management, that we need to maintain and renew the assets we currently have to the level of service standards the community expects before adding any further new assets. In addition, when we put in a new asset or upgrade an existing one, we must ensure we will be able to adequately maintain and operate the new/upgraded asset. These are all considerations in asset management that allow us to ensure a sustainable future for Wadena.



# Creating Opportunities



Opportunities for civic engagement, economic prosperity and lifelong participation in diverse and accessible recreation and cultural activities help to create a sense of belonging. We're making sure that everyone has a chance to be included and heard on matters that affect our community.

In 2017 you asked the Town for more meaningful community consultation, especially regarding recreation and culture, as well as items affecting the business community and local non-profit groups. We have heard you.

While some people would agree to see their taxes go up to support a particular service or project, others may not. Our goal is to consult the community on what their expectations are in regards to provision of services and projects.

To ensure we have a good picture of the levels of service expected by the community going forward into our 2019 budgeting process, we will be requesting a high level of participation from ratepayers in our new community consultation initiatives.

These initiatives will include an Annual Survey. The survey will poll ratepayers, residents, businesses and community organizations about a variety of topics. These will include: how they like to get information and engage with the Town, levels of service expectations for programs and facilities, and more.

We believe that community well-being is tied to meaningful, diverse, and accessible recreational and cultural

experiences. An important next step for us is creating community plans that will guide local recreation and culture services and continue to grow and utilize community partnerships.

Without business, there is no community. The Town is committed to working with the business community to develop new strategies, incentives and initiatives going forward into the future.

However, it is difficult to proceed in a meaningful way without an organized and unified business community. If any member of the business community would like guidance from the Town in the first steps to starting a local Chamber of Commerce please contact the Town Office.

***An important annual opportunity for community input will be at the Wadena Town Hall Meeting with staff and Council this fall, on November 1st, 2018 at 7:00 pm at the Wadena Community Legion Hall. The results of the Annual Survey and discussion around the data collected will be a main topic of discussion for the Town Hall Meeting.***

# Making Life Better

Saving you time, providing great service, and helping you stay active and safe are just a few of the ways we are helping make life better and making Wadena a place where big dreams grow.

We've embraced some new technologies that will help us to serve you better, and we have begun to address some items that have been long overdue for review. We are confident we have an excellent team in place, all working together to make Wadena a place **where big dreams grow.**

## **Payment Methods**

In May of 2017, the Town began accepting debit and credit cards both in the office and online through our website. You can now pay your utilities and taxes through our website. The Town no longer holds post dated cheques for utility and tax payments, but we do offer pre-authorized debit.

## **Finding Information**

We have been revising our website since our new CAO arrived to better provide residents with a more user friendly experience, and easy one-stop access point for information on business licensing, bylaw enforcement, Council agendas, contact information, facilities information and much more. We appreciate your patience as we work towards helping you find the information you need more quickly and efficiently.

## **Bylaw Enforcement**

Following up after a number of official complaints were received in the fall and winter of 2017 about lack of bylaw enforcement a new bylaw enforcement program for Animal Control and Parking are now in place in 2018 under a trial period, including agreements with regional vet

clinics that ensure the safety, protection and care of all animals. Fair and consistent procedures are also being put in place and finalized in an official format in regards to Nuisance enforcement.

## **Staying Connected**

Did you know that you can subscribe to receive email and SMS (text) notifications from the Town? You choose what you want to be informed about and how you want to receive that information. Simply follow the instructions provided on our website to subscribe to notifications via e-mail or SMS text messaging.

## **Parks & Recreation**

New maintenance and upgrade plans have been put in place that will ensure we are able to minimize any future down time in our recreational facilities.

For the safety and security of staff, users, visitors, and our assets, a new security system and cameras were installed at the Rec Centre. Major repairs were also completed to fix serious leaks in the brine system.

## **Public Works**

A number of sidewalk issues were addressed in 2017 by grinding down a few particularly bad spots, and sidewalk work continues into 2018 with some much needed downtown sidewalk replacements. Our dust control program also continues and appears to be working quite well.



# Financial Management

The 2017 unaudited financial statements show that Wadena is moving forward with purpose. We will continue to work to ensure proper, efficient, and effective fiscal management, and to position ourselves to be fiscally sustainable, and well positioned to face future economic growth and challenges.

The Town of Wadena has experienced a lot of ups and downs in the last few years. We continue to strive to overcome many leftover challenges that still face us today, and are confident we are on the road to putting the right people and processes in place to ensure responsible and sustainable fiscal management. We are positioning ourselves to move forward in a positive, meaningful, and sustainable way.

## ***An Auditor's Responsibility***

An auditor is an impartial third party who reviews and examines the financials of the Town and expresses an opinion as to whether the financial statements they were given by the Municipality are in accordance with generally accepted accounting principles. They are not the Town's bookkeeper or accountant. They may bring errors found to the Town's attention, but do not provide services or advice to fix the errors.

## ***Council's Responsibility***

People often forget that not all members of Council in all Towns are accountants, and it can be difficult and often overwhelming to know what to look for and to recognize problems when you see them. Council therefore, as many Councils have done, has relied heavily in the past on their administrator to bring such issues to their attention.

The auditor is legally *prohibited* from providing bookkeeping services to the municipality. This dilemma can leave a municipality without adequate qualified, financial advice.

## ***Moving Forward***

We are taking meaningful steps to move forward to better position Wadena to face future growth and challenges. Aside from the annual audit, the Town will now perform its own internal review using the services of an appointed certified professional accountant (CPA). This will ensure that internal control policies and best practices are being followed by staff and any future errors are found and corrected in a timely fashion. The CPA hired to do the internal review will report quarterly directly to Council, and provide some level of training for both staff and Council. Funding to cover this was included in the 2018 budget and is intended to continue forward into future years on a quarterly basis.

A new succession plan policy is also being reviewed and put into place to ensure that even in the CAO's absence, the Town is not left without qualified management.



## Core Expenses & Revenue

The information provided in this annual report will show the Town's financial position, how revenues were generated, how activities were financed, how resources were used, and how this compared to the approved budget. This information is based on the unaudited financial statements as of December 31, 2017.

### 2017 Core Expenses (Actual)

#### Core Services Summary

Police Services: \$91,928  
 Fire Protection: \$34,283  
 Landfill Levy: \$118,144  
 Municipal Insurance: \$111,701  
 Cemetery: \$18,639  
 Animal Control: \$1,157  
 Street Lights: \$35,894  
 Curbside Residential Collection<sup>1</sup>: \$10,016  
 Curbside Commercial Collection<sup>1</sup>: \$123,445  
 Compost Pickup Program: \$18,460  
 Van Corp Transportation Grant: \$16,000  
 Medical Clinic Grant: \$16,557  
 Town Website: \$14,535  
 Tree/Shrub Trimming: \$8,268  
 Total Core Services: \$619,027  
 Budget: \$731,880

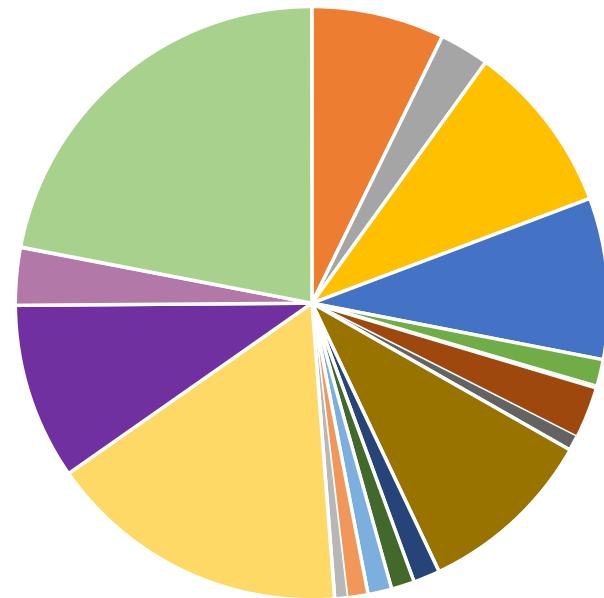
#### Core Wages & Benefits

Office & Council: \$209,609  
 Transportation: \$121,867  
 Planning & Development: \$39,715  
 Parks, Recreation & Culture: \$278,979  
 Total Core Wages & Benefits: \$650,170\*  
 Budget: \$634,950

*\*Does not include utilities staff as that is covered by the utilities rates, not with taxes.*

Together these core services make up approximately \$1,269,197 of the expenses in 2017. The total budget for these expenses was \$1,366,830. The Core expenses in 2017 appear to be under budget.

As of 2016 the Census declared Wadena's population at 1,134. The core services of \$1,269,197 divided equally amongst the population add up to a cost of approximately \$1,119 per person.



### 2017 Expenses (Actual)

■ Police Services	■ Fire Protection
■ Landfill Levy	■ Municipal Insurance
■ Cemetery	■ Animal Control
■ Street Lights	■ Curbside Residential Collection
■ Curbside Commercial Collection	■ Compost Pickup Program
■ Van Corp Transportation Grant	■ Medical Clinic Grant
■ Town Website	■ Tree/Shrub Trimming
■ Wages: Office & Council	■ Wages: Transportation
■ Wages: Planning & Development	■ Wages: Parks, Recreation & Culture

### 2017 Core Revenue - Taxation (Actual)

**\$1,202,114**

With core services of \$1,269,197 and core tax revenue of only \$1,202,114 tax revenue was unable to cover the actual core operating expenses with a deficit of \$(-\$67,083). However, the core expenses were budgeted much higher at \$1,366,830 which means that the core revenue from taxes was not budgeted to actually cover core expenses. The then has to be made up from other revenues (such as the revenue sharing grant) or by pulling from reserves. It is recommended not to pull from reserves to cover operating expenses if at all possible.

<sup>1</sup> The number provided in core services for residential and commercial garbage collection is the difference between the actual cost and the revenues collected through billing. Where the cost is greater than revenues collected, the remainder is listed as paid through taxes in the core services.

## Recreational Facilities Reports

It is important to note when reviewing the below facilities reports, that there is an additional cost of operating the facilities which includes insurance, administration and management wages, and staff wages that are not indicated in these expense reports below. Staff wages and insurance are now included in the core services of the municipality.

### Rec Centre

#### Expenses

Advertising	\$1,618
Maintenance Rec Centre	\$41,264
Maintenance Zamboni	\$743
Maintenance Ice Plant	\$7,080
Utilities	\$19,024
Ice Plant Power	\$16,427
Supplies	\$16,114
Zamboni Fuel	\$1,901
<b>Total Expenses*</b>	<b>\$104,171</b>
Budget:	\$68,000

\*Does not include insurance, capital upgrades, or staff wages. Est Cost of salaries/insurance for 2017: \$75,803

#### Revenue

Ice Rental	\$34,130
Board Ads	\$1,738
Mezzanine Rental	\$8,602
<b>Total Revenue</b>	<b>\$44,470</b>
Budget:	\$31,400
<b>Surplus/(Deficit)</b>	<b>(-\$59,701)</b>
Budgeted Deficit	(-\$36,600)



### Community Legion Hall

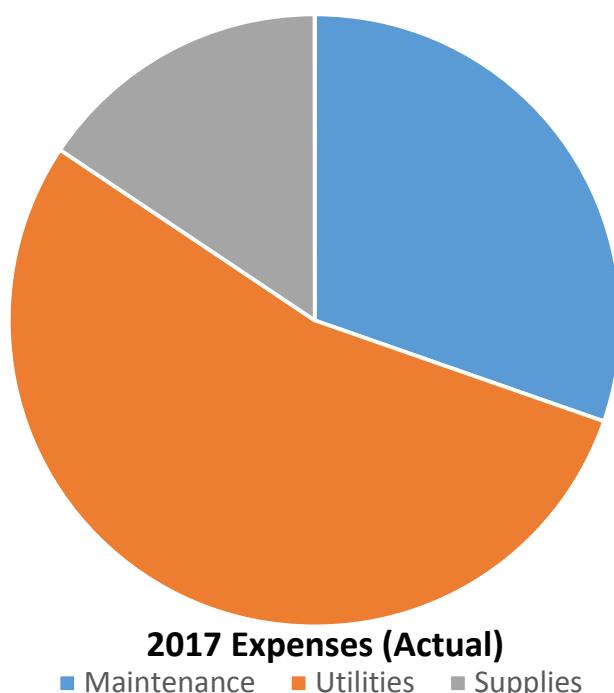
#### Expenses

Maintenance	\$11,813
Utilities	\$21,035
Supplies	\$6,072
<b>Total Expenses*</b>	<b>\$38,920</b>
Budget:	\$47,500

\*Does not include insurance, capital upgrades, or staff/hall manager wages/salary or amounts refunded due to cancelled events. Est Cost of salaries/insurance for 2017: \$39,853

#### Revenue

Hall Rental	\$41,093
Equipment Rental	\$520
<b>Total Revenue</b>	<b>\$41,613</b>
Budget:	\$60,700
<b>Surplus/(Deficit)</b>	<b>\$2,693</b>
Budgeted Surplus	\$13,200



## Aquatic Centre

### Expenses

Training	\$2,326
Maintenance	\$20,422
Utilities	\$12,137
Supplies	\$7,398
Chemicals	\$4,253
Programs	\$1,631
<b>Total Expenses*</b>	<b>\$48,167</b>
Budget:	\$37,000

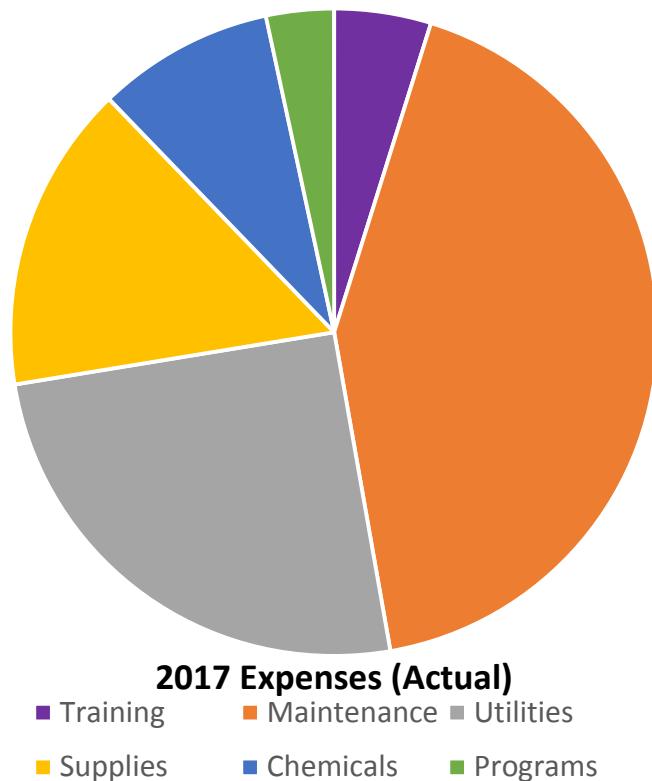
\*Does not include insurance, capital upgrades, or staff wages or amounts refunded due to cancelled classes or lessons. *Est Cost of salaries/insurance for 2017: \$61,774*

### Revenue

Lessons	\$17,925
Season Passes	\$5,870
Daily Admission	\$5627
Rentals	\$3,635
Concession, Other	\$1,850
<b>Total Revenue</b>	<b>\$34,907</b>
Budget:	\$41,000

### Surplus/(Deficit)

Budgeted Surplus	\$4,000
------------------	---------



## Fitness Centre

### Expenses

Maintenance	\$4,727
Equipment	\$7,649
Utilities	\$6,070
Supplies	\$2,531
<b>Total Expenses*</b>	<b>\$20,977</b>
Budget:	\$22,800

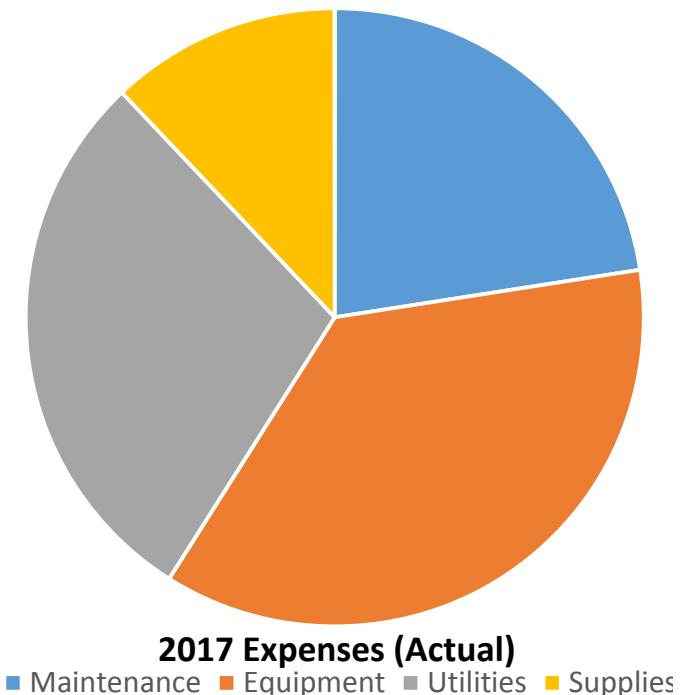
\*Does not include insurance, capital upgrades, or staff wages or amounts refunded due to cancelled classes or memberships. *Est Cost of salaries/insurance for 2017: \$18,251*

### Revenue

Memberships	\$18,950
Classes	\$5,785
<b>Total Revenue</b>	<b>\$24,735</b>
Budget:	\$26,000

### Surplus/(Deficit)

Budgeted Surplus	\$3,200
------------------	---------



## Utilities Reports

It is important to note when reviewing the utilities reports that staff wages are included in the utilities reporting rather than in core services as the utilities system is to be a self-sustaining system that recovers the complete cost of operating that system through utilities charges.

### Utilities

#### Expenses

Wages & Benefits	\$166,047
Water Repairs & Testing	\$30,621
Utilities	\$52,913
Water Materials & Supplies	\$49,116
Water Utilities	\$19,024
Sewer Repairs & Testing	\$18,453
Sewer Utilities	\$272
Sewer Supplies	\$10,510
<b>Total Expenses*</b>	<b>\$346,956</b>
Budget:	\$528,700

\*Does not include insurance, or capital upgrades.

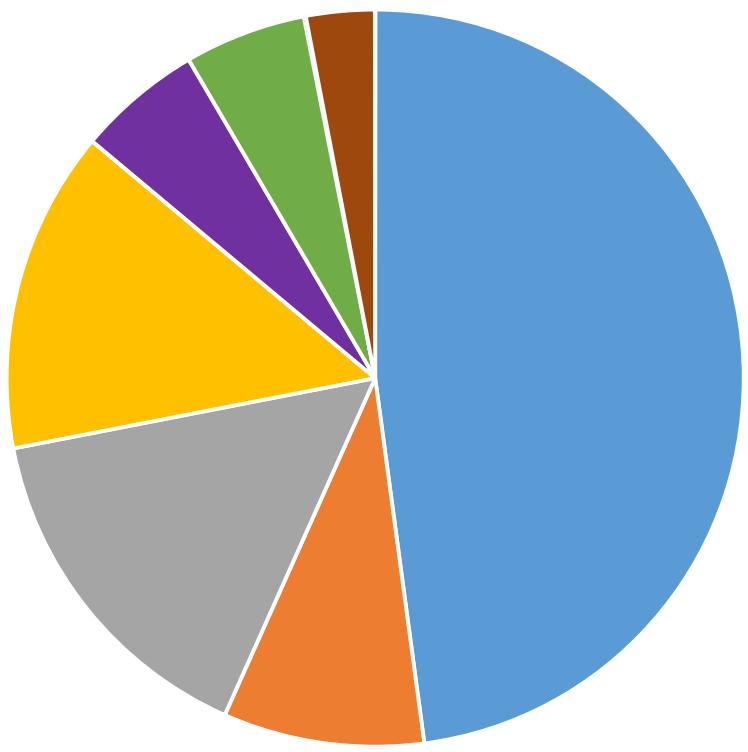
#### Revenue

Water Charges	\$372,495
Connection & Other Fees	\$7,012
Sewer Charges	\$184,134
Sewer Camera Rental	\$267
<b>Total Revenue</b>	<b>\$563,908</b>
Budget:	\$541,500

#### Surplus/(Deficit)

Budgeted Surplus	\$12,800
------------------	----------

**Utility Reserves Balance  
at Dec 31, 2017  
\$787,955**



#### 2017 Expenses (Actual)

- Wages & Benefits
- Utilities
- Water Utilities
- Sewer Utilities
- Water Repairs & Testing
- Water Materials & Supplies
- Sewer Repairs & Testing
- Sewer Supplies



## 2017 Capital Expenses

Aside from the SCADA System (\$85,033) in 2017 funded by the Gas Tax grant, a number of capital projects were undertaken, including the purchasing and replacing of equipment. On the other side, a number of budgeted items were not completed. As these are not core operating items, they are funded through a number of means including grants such as the Federal Gas Tax, Provincial Revenue Sharing, and municipal reserves.

### Utilities

Item	Completed?	Cost	Budget	Funded By
SCADA System	Yes	\$85,033	\$85,000	Gas Tax
Wellhouse	No	N/A	\$80,000	N/A
Water Tower Paint/Liner	No	N/A	\$125,000	N/A

### Recreation

Item	Completed?	Cost	Budget	Funded By
Sports Grounds Fencing	No	N/A	\$12,000	N/A
Rec Centre Addition	No	N/A	\$100,000	N/A
Pool (Rubber Surfacing)	Yes	\$50,350	\$50,000	Revenue Sharing Grant
Parks & Rec Capital - Equip.*	Yes	\$17,880	\$20,000	Revenue Sharing Grant
Rec & Culture - Other♦	Yes	\$24,369	\$20,000	Revenue Sharing Grant
Fitness Centre Capital	No	N/A	\$1,000	N/A

\*Ice edge trimmer (\$4,759), Brush Cutter/Weed Whacker (\$1,346), Geotech Report - Rec Centre Addition (\$6,317), Rink Netting (\$837), Booking Software (\$2,621), Rink Kitchen RO Water (\$1,998).

♦Rink Kitchen Charbroiler/Fryer (\$3,927), Brine Plant Repairs (\$14,102), Rink Safety Lighting (\$7,231), Ice Surface Concrete Removal (\$2,107)

### Other

Item	Completed?	Cost	Budget	Funded By
Cemetery Columbarium & Shed	Yes	\$43,954	\$55,000	Reserves
2015 Road Sweeper	Yes	\$201,400	\$100,000	Reserves & Financing
Office Equipment	No	N/A	\$2,500	N/A



## Historical Capital Expenses

People often wonder, when did we buy that and how much did it cost? To answer some of your questions here are a few of the capital budget items from previous years.

Item	Year	Cost
Playground & Equipment	2006	\$30,786
Garbage Truck	2009	\$141,571
Loader	2010	\$100,351
Water Plant Filter Media	2010	\$28,372
Rec Centre - New Flooring	2011	\$28,770
Water Meters	2012	\$34,560
Chipper	2012	\$15,645
Walking Bridge	2012	\$5,311
Sewer Camera	2012	\$14,120
Rec Centre - Eavestroughing	2014	\$12,020
Munisoft System Upgrade	2014	\$10,555
Meter Reader (Handheld)	2014	\$12,268
Ball Diamonds - Shale	2015	\$17,619
Fitness Centre & Equipment	2015	\$123,811
2013 CAT Grader	2015	\$253,812
New Zamboni	2016	\$64,837*
Swimming Pool Boiler	2016	\$21,130

*\*The New Zamboni Purchased in 2016 actually cost \$115,552. The vendor accepted partial payment in trades of the Garbage Truck and the old Zamboni leaving only the cost above as what remained to be paid.*

**TOWN HALL MEETING**  
**November 1, 2018**  
**7:00 pm**  
**Wadena Community Legion Hall**  
***Watch our website for additional details this fall.***

**Photo Credits**

*(Wadena Photo Contest Entries)*

Front Cover: Donalee Linde,  
P2,13: Rochelle Jesmer,  
P6-9:Makayla Barteski, P14: Diane  
Robinson, P15: Karen Rorquist  
Back Cover: Laureen Desjarlais.



# Mission

**“Wadena - A great place to  
be...The future is ours”**

**Important Numbers**

***Town Office: 306-338-2145***

***Animal Control: 306-560-3384***

***Mayor Linnen: 306-338-7519***

**After Hours Emergency**

***306-338-2145 (Press 1 for Public Works,***

***Press 2 for Parks & Recreation)***

***CAO After Hours: 306-338-7477***